# 2024 Colorado Product Salary Survey 

急 COLORADO PRODUCT

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## About This Survey

## What is the survey for?

- This survey is a tool for:
- Individuals looking to understand their current compensation and how it compares with their peers
- Negotiating compensation increases and adjustments using significant, real compensation data of Colorado product professionals
- Team managers wanting to set compensation ranges for new hires, or understand if their teams are being paid fairly
- Creating transparency and starting conversations about pay equity, including how gender and race impact compensation rates


## How does this survey work?

- This is a collaboration between the 501 (c)(3) non-profit Colorado Product and the product professionals of Colorado who provide their salary data. It is independently produced without influence from individuals or corporations.
- The data analyzed is from product professionals who: Live in Colorado, work for Colorado-based companies, or both. This means that the data from those who do not meet the above requirements is kept out of survey results.
- To preserve statistical significance, data has been removed or restricted for groups with smaller representation as to not create bias in interpretation. This is present with certain product job titles and within very specific categories where we had few or single responses. In some cases, data is included, but small sample size is called out specifically in footers and tables.
- Please take special note of sample size throughout this analysis when utilizing the results.

The 2024 Colorado Product Salary Survey is Sponsored by:

## 

Sponsorship is an essential part of Colorado Product's ability to provide value to our community members as a 501 (c)(3) non-profit. The Colorado Product team is not paid for their efforts on this survey, our mentorship program, events, or other programming, so every dollar of sponsorship money goes towards improving our community programming.

An important note: The following analysis is completely independent of any individual company interests. While Focused Labs deeply supports pay transparency and equity, the company had no influence whatsoever in the survey's questions, analyses, or conclusions.

## Salary Survey Community Impact

## Read below to learn how our community members have utilized this survey to positively impact their product compensations:

"The salary survey helped me see that the skill set I have is valuable and reminded me that I should negotiate based on that value. I've now successfully negotiated a raise at two different companies based on data from the salary survey. Most recently I was able to negotiate an $18 \%$ increase in base salary and a $40 \%$ increase in total compensation at a new role."
"I [used the Salary Survey] to negotiate for my current position and got $\$ 10,000$ more per year."

In response to "Have you used the Salary Survey to impact your compensation?": "YES. My first product role was an internal promotion from a different department, and the salary survey gave me concrete data from Coloradobased PMs and showed that I was underpaid. I got an $18 \%$ raise."
"The initial salary survey was the first example of salary transparency l'd ever seen and it was amazing to see. That year or the next, I used the data to support negotiation for a promotion from PO to PM. The company at the time was based in California and their internal data had an average for PM salaries in Colorado that was something like $\$ 20 \mathrm{k}$ less that the average shown in the salary survey. So I used that average and the distribution data to basically ask if the company was looking to be offering "below average" compensation or if they wanted to be in the top $25 \%$ or something. I think $\$ 20 \mathrm{k}$ is about right for what the data helped me get."

## Job Title Sample Sizes

We had a wide range of job titles respond to our survey. To ensure legitimate data outcomes, we often had to limit the analysis performed on job titles with small sample sizes.

Please see the table to the right to understand which titles have limited analyses due to sample size.

All non-product titles (engineer, designer, etc.) were removed from our analysis.

| Job Title | Sample Size | How many analysis categories did we complete for this role based on sample size? |
| :---: | :---: | :---: |
| Senior Product Manager | 71 | All analyses |
| Product Manager | 63 |  |
| Director of Product | 32 | Almost all analyses |
| VP of Product | 21 |  |
| Group Product Manager | 19 |  |
| Head of Product | 14 |  |
| Staff Product Manager | 12 | Most analyses |
| Principal Product Manager | 10 |  |
| Product Lead / Lead PM | 10 |  |
| Product Owner | 7 |  |
| Associate Product Manager | 7 |  |
| CPO | 4 | Limited analyses |
| Technical Product Manager | 3 |  |
| Product Analyst | 3 | No analyses - sample size too small |
| Product Marketing Manager | 3 |  |
| Technical Program Manager | 3 |  |
| Scrum Master | 2 |  |
| Senior Product Owner | 1 |  |
| Senior Principal Technical Product Manager | 1 |  |
| Senior Technical Product Manager | 1 |  |
| Product Strategy | 1 |  |
| Other - Product Management Leadership Role | 5 | No analyses - category too broad |
| Other - Design + UX | 4 |  |

## Average Years of Experience and Title

As expected, more senior roles have more years of experience, both overall and in productrelated roles.

Senior Product Managers have an average of 7.1 years of product experience (up from 6.7 years in 2023)

Product Managers have an average of 4.4 years of product experience (quite similar to the 2023 average of 4.3)

Average Years of Product and Working Experience per Title


## Salary Analysis



A Look at Base Salaries In the Colorado Product Community

## The Anatomy of Base Salary and Total Compensation

There are many ways in which we might analyze the total compensation of a role.

In this analysis, we will:

- First, analyze base salaries, which are often the starting point of negotiation
- Then, dive into the different combinations of additional compensation, including:
- Stock
- Annual bonuses
- Signing bonuses
- 401k matching

Depending on role, company size, and other factors, some compensation packages might look like this:


While the total compensation value of $\$ 168,500$ is the same, the way in which the compensation packages are built varies.

Total compensation is complicated. We need to analyze each type, per role, to get a deeper understanding of what total compensation people are receiving.

## Base Salary and Total Compensation

All respondents reported a base salary of some kind. However, it is important to note that only $32.7 \%$ of all survey respondents report a total compensation amount that includes only a base salary.

The next pages will analyze base salary, regardless of if additional compensation is included. We will start here as many job descriptions use base salary as the starting point of negotiations.

The pages following will analyze total compensation package types, including base salary.

Makeup of Total Compensation Package Types of All
Respondents


## Base Salary by Job Title

Median and Average Base Salary by Title
■Median ■ Average


This data excludes job titles with especially small sample sizes.
Please remember that this is ONLY base salary data; many of these roles also include additional compensation. These additional compensation

## Average Base Salary Year Over Year

This year, we have seen a leveling-off for our IC roles, a decrease in Director-level salaries, and a large increase in VP
salaries compared to last year.
From 2023 to 2024, we saw an average decrease per respondent in overall base salaries of $3.2 \%$.
The largest overall increase in base salaries YoY was between 2021 and 2022 at 8\%, followed closely by 2022/2023 at 7\%.


| Job Title | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Average \% Increase YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VP of Product | \$171,000 | \$180,571 | \$185,864 | \$212,600 | \$203,438 | \$234,053 | 13\% |
| Director of Product | \$154,000 | \$144,933 | \$158,417 | \$176,470 | \$202,452 | \$193,866 | -4\% |
| Senior Product Manager | \$132,170 | \$140,371 | \$140,777 | \$144,916 | \$153,504 | \$159,063 | 3\% |
| Product Manager | \$100,200 | \$102,618 | \$110,169 | \$120,145 | \$134,816 | \$128,174 | -5\% |
| Product Owner | \$94,023 | \$95,390 | \$96,172 | \$105,100 | \$115,948 | \$117,429 | 1\% |

# Total Compensation 



Stock Options, Stock Grants, Bonuses, and More

## Total Compensation

When analyzing job offers and compensation, it is essential to understand the entire compensation package. In the tech sector, it is quite common for compensation to include sources beyond base salary alone.

For non-leadership roles, the base salary of the role comprises $89 \%$ of the total compensation package on average.

For leadership roles, this percentage drops to only 78\% of total compensation being comprised of base salary.

Average Total Compensation Makeup: Base Salary and Additional
Compensation


## Median Total Compensation

Median Total Compensation (Stock Options Excluded)
This information is dense so it has been broken down in detail over the next pages.

Please note that due to sample size limitations, not all roles could be analyzed in this way.
$\square$ Signing Bonus
$\square 401 \mathrm{k}$ M atch Employer Contribution
(averaged at 3\% when offered)
$\square$ Annual Bonus
$\square$ Stock Grant Annual Estimated Value
$\square$ Annual Base Salary


401k Match Employer Contribution (averaged Contribution (averaged
at $3 \%$ when offered)
\% of those at non-
Total Compensation, ublic companies with Excludes Signing Bonus stock options and/or
\% of those at public
companies with stock Sample Size options and/or grants


[^0]
## Total Compensation and Company Type

For the company types where sample size was adequate, we see a pattern that public companies pay the highest median and average total
compensation across roles.

Total compensation is most impacted by company type in leadership roles like Director of Product.

Total compensation here excludes signing bonus values.



## Total Compensation <br> Definition and Legend

For this analysis, total compensation...

| INCLUDES | DOES NOT INCLUDE |
| :---: | :---: |
| Base Salary | Office, meal, transportation, or stipends of any kind |
| 401k Match Amount (the amount the company will match your contributions, averaged at 3\%) | Non-Matching 401k's |
| Stock Grants (e.g. RSUs given with actual sellable cash value) | Stock Options |
| Annual Bonuses | Signing Bonuses (although this is reported on elsewhere in the analysis) |

## Total Compensation Package Types Legend

For this analysis, total compensation has been broken down per role, into the different types of compensation packages where large enough sample sizes exist. Here is how to read the analyses on the following pages:


## Associate Product Manager - Total Compensation Snapshot

Associate Product Manager: Total Compensation
Range, Excluding Signing Bonus


## Associate Product Manager - Total Compensation Packages

Of all the types of compensation packages for the Associate Product Manager role, only one has enough of a sample size to report on:


## Product Owner - Total Compensation Snapshot


\% of those at non-public companies with stock options and/or grants
\% of those at public companies with stock options and/or
grants

100\%


## Product Owners

Median total compensation for all Product Owner compensation types, excluding signing bonus: \$130,000

Average Years of Product Experience: 3.8
Average Years of Working Experience: 12.0
Likelihood of Managing Others: 0\%

## Product Owner - Total Compensation Packages

Of all the types of compensation packages for the Product Owner role, only one has enough of a sample size to report on:

Product Owner Total Compensation Package Types - Median Totals


| Total Compensation Package Types | Median Base Salary | Median Annual Bonus | Median Annual Grant Value | Median Signing Bonus | Likelihood of Receiving 401k Match | Median 401k <br> Match Value | Median Total Compensation for this Package Type | Sample Size |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base Salary Only (No Grants, Annual Bonus, or Signing Bonus) | \$130,000 | N/A | N/A | N/A | 0\% | N/A | N/A | 3 |

$\frac{\text { Annual Bonus Only (No Grants or Signing Bonus) }}{\text { Signing Bonus Only (No Grants or Annual Bonus) }}$
Signing Bonus Only (No Grants or Annual Bonus)
Grants Only (No Annual Bonus or Signing Bonus)
Grants + Annual Bonus (No Signing Bonus)
Annual Bonus + Signing Bonus (No Grants)
Grants, Annual Bonus, Signing Bonus

All other total compensation package makeups did not have a large enough sample size to report on.

Total sample size for this role: 7 responses

## Product Manager - Total Compensation Snapshot



## Product Manager - Total Compensation Packages



Grants Only (No Annual Bonus or Signing Bonus)
Signing Bonus Only (No Grants or Annual Bonus)
These total compensation package types did not have a large enough sample size to report on.
Grants, Annual Bonus, Signing Bonus

## Senior Product Manager - Total Compensation Snapshot


\% of those at non-public companies with stock options and/or grants
\% of those at public companies with stock options and/or
grants
67\%

## Senior Product Managers



Likelihood of Receiving a Signing Bonus bonus: \$169,575

Likelihood of Managing Others: 8\%

Likelihood of Receiving an Annual Bonus

Median total compensation for all Senior Product Manager compensation types, excluding signing

Average Years of Product Experience: 7.1
Average Years of Working Experience: 13.7

## Senior Product Manager - Total Compensation Packages

Total Compensation Package Types:

Senior Product Manager Total Compensation Package Types - Median Totals
Median Total Compensation for
Each Package Type Each Package Type

Base Salary Only (No Grants, Annual Bonus, or Signing Bonus) Annual Bonus Only (No Grants or Signing Bonus)
Grants Only (No Annual Bonus or Signing Bonus)
Signing Bonus Only (No Grants or Annual Bonus)
Annual Bonus + Signing Bonus (No Grants) Grants + Annual Bonus (No Signing Bonus)

$\qquad$

 $\square$ Median Base Salary Salary $\quad$ Median Annual Bonus $\quad$ Median Grants Value $\quad$ Median 401k (if offered) $\quad$ Median Signing Bonus

| Total Compensation Package Types | Median Base Salary | Median Annual Bonus | Median Annual Grant Value | Median Signing Bonus | Likelihood of Receiving 401k Match | Median 401k Match Value | Median Total Compensation for this Package Type (excludes signing bonus) | Sample Size for this Compensation Package Type |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base Salary Only (No Grants, Annual Bonus, or Signing Bonus) | \$165,000 | N/A | N/A | N/A | 25\% | \$4,650 | \$165,000 | 24 |
| Annual Bonus Only (No Grants or Signing Bonus) | \$148,000 | \$16,200 | N/A | N/A | 100\% | \$4,440 | \$169,500 | 27 |
| Grants Only (No Annual Bonus or Signing Bonus) | \$145,000 | N/A | \$54,000 | N/A | 33\% | \$4,350 | \$190,000 | 3 |
| Signing Bonus Only (No Grants or Annual Bonus) | \$165,000 | N/A | N/A | \$5,000 | 29\% | \$4,875 | \$165,000 | 7 |
| Annual Bonus + Signing Bonus (No Grants) | \$160,000 | \$16,000 | N/A | \$6,875 | 100\% | \$4,800 | \$180,800 | 3 |
| Grants + Annual Bonus (No Signing Bonus) | \$179,000 | \$30,750 | \$22,500 | N/A | 80\% | \$5,370 | \$241,900 | 5 |

Grants, Annual Bonus, Signing Bonus
This total compensation package makeup did not have a large enough sample size to report on.

## Staff Product Manager - Total Compensation Snapshot

| Staff Product Manager: Total Compensation Range <br> for All Compensation Package Types, Excluding <br> Signing Bonus |
| :--- |

## Staff Product Manager - Total Compensation Packages

Staff Product Manager Total Compensation Package Types - Median Totals


| Total Compensation Package Types | Median Base Salary | Median Annual Bonus | Median Annua Grant Value | Median Signing Bonus | Likelihood of Receiving 401k Match | Median 401k Match Value | Median Total Compensation for this Package Type (excludes signing bonus) | Sample Size for this <br> Compensation <br> Package Type |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base Salary Only (No Grants, Annual Bonus, or Signing Bonus) | \$185,000 | N/A | N/A | N/A | 40\% | \$6,408 | \$185,000 | 5 |
| Annual Bonus Only (No Grants or Signing Bonus) | \$188,000 | \$20,400 | N/A | N/A | 100\% | \$5,640 | \$210,600 | 5 |

[^1]Grants, Annual Bonus, Signing Bonus

[^2]Signing Bonus Only (No Grants or Annual Bonus)
Annual Bonus + Signing Bonus (No Grants)

## Group Product Manager - Total Compensation Snapshot

Group Product Manager: Total Compensation
Range for All Compensation Package Types, Excluding Signing Bonus

\% of those at non-public companies with stock options and/or grants
\% of those at public companies with stock options and/or
grants
50\%

## Group Product Managers



Likelihood of Receiving Signing Bonus bonus: $\$ 204,140$

Average Years of Product Experience: 8.7

Likelihood of Managing Others: 89\%

Likelihood of Receiving an Annual Bonus

Median total compensation for all Group Product Manager compensation types, excluding signing

Average Years of Working Experience: 14.7

## Group Product Manager - Total Compensation Packages



| Total Compensation Package Types | Median Base Salary | Median Annual Bonus | Median Annual Grant Value | Median Signing Bonus | Likelihood of Receiving 401k Match | Median 401k Match Value | Median Total Compensation for this Package Type (excludes signing bonus) | Sample Size for this Compensation Package Type |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Base Salary Only (No Grants, Annual Bonus, or Signing Bonus) | \$199,500 | N/A | N/A | N/A | 11\% | \$6,600 | \$199,500 | 9 |
| Annual Bonus Only (No Grants or Signing Bonus) | \$175,000 | \$22,625 | N/A | N/A | 100\% | \$5,250 | \$199,100 | 4 |
| Grants + Annual Bonus (No Signing Bonus) | \$180,000 | \$39,000 | \$27,500 | N/A | 100\% | \$5,400 | \$259,850 | 4 |

## Product Lead / Lead PM - Total Compensation Snapshot



Product Lead / Lead Product Managers
Median total compensation for all Product Leaf compensation types, excluding signing bonus: \$192,500

Average Years of Product Experience: 6.9
Average Years of Working Experience: 11.4
Likelihood of Managing Others: 40\%

## Product Lead / Lead PM - Total Compensation Packages



[^3]Annual Bonus + Signing Bonus (No Grants)
Grants Only (No Annual Bonus or Signing Bonus)
Signing Bonus Only (No Grants or Annual Bonus)
Grants, Annual Bonus, Signing Bonus

## Principal Product Manager - Total Compensation Snapshot

Principal Product Manager: Total Compensation
Range for All Compensation Package Types,
Excluding Signing Bonus


## Principal Product Manager - Total Compensation Packages

Median Total Compensation for
Principal Product Manager Total Compensation Package Types - Median Totals


| Total Compensation Package Types | Median Base Salary | Median Annual Bonus | Median Annual Grant Value | Median Signing Bonus | Likelihood of Receiving 401k Match | Median 401k Match Value | Median Total Compensation for this Package Type (excludes signing bonus) | Sample Size for this Compensation Package Type |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grants, Annual Bonus, + Signing Bonus | \$206,300 | \$31,950 | \$25,000 | \$17,500 | 100\% | \$6,189 | \$253,253 | 4 |

Base Salary Only (No Grants, Annual Bonus, or Signing Bonus)
Annual Bonus Only (No Grants or Signing Bonus)
Grants + Annual Bonus (No Signing Bonus)
Annual Bonus + Signing Bonus (No Grants)
Grants Only (No Annual Bonus or Signing Bonus)
Signing Bonus Only (No Grants or Annual Bonus)

## Director of Product - Total Compensation Snapshot

Director of Product: Total Compensation Range for All Compensation Package Types, Excluding Signing Bonus

\% of those at non-public companies with stock options and/or grants
$\%$ of those at public companies with stock options and/or grants


18\%

## Directors of Product



Likelihood of Receiving a Signing Bonus bonus: $\$ 247,800$

Likelihood of Managing Others: 83\%

Likelihood of Receiving an Annual Bonus

Median total compensation for all Director of Product compensation types, excluding signing

Average Years of Product Experience: 10.8
Average Years of Working Experience: 18.9

Two very high Director of Product total compensation points exist in this data set ( $\$ 531 \mathrm{k}$ and $\$ 466 \mathrm{k}$ ). Both can be attributed to exceptionally large annual grant value amounts within their compensation package. Both respondents work at large private equity companies. Please analyze and utilize this data with these caveats in mind.

## Director of Product - Total Compensation Packages



Grants Only (No Annual Bonus or Signing Bonus)
Signing Bonus Only (No Grants or Annual Bonus)

[^4]Annual Bonus + Signing Bonus (No Grants)

## Head of Product - Total Compensation Snapshot



## Head of Product - Total Compensation Packages



[^5]Signing Bonus Only (No Grants or Annual Bonus)

## VP of Product - Total Compensation Snapshot




There are a number of very high VP of Product total compensation packages, due both to large annual grant value amounts as well as high base salaries. Of our 20 VP of Product respondents, 5 had total compensation amounts (excluding signing bonus) of $\$ 400 \mathrm{kt}$, and 13 had amounts of $\$ 300 \mathrm{k}+$. From this data, we can conclude that the VP of Product role has exceptionally high total compensation.
There is also one respondent with quite a low comparative total compensation amount of $\$ 180 \mathrm{k}$. This VP of Product works at a very small company and does not manage others. Please analyze and utilize this data with these caveats in mind.

## VP of Product - Total Compensation Packages



Base Salary Only (No Grants, Annual Bonus, or Signing Bonus)

[^6]These total compensation package types did not have a large enough sample size to report on.

## Annual Bonus + Signing Bonus (No Grants)

## Leadership Roles and Equity

Those in leadership roles are more likely to be offered stock options and/or grants (72\% overall), except in a public company, where the likelihood is about the same for all role types.

Overall, private equity and bootstrapped/self-funded companies are least likely to provide stock options or grants.

Stock Offerings, Company Type, and Leadership Role Impact
■ Stock Grants / Options Offered ■ Stock Grants / Options Not Offered


## Annual Bonuses and Title

Those in leadership roles are $15 \%$ more likely to receive annual bonuses than those in nonleadership roles.

Company type has a strong impact on whether you receive an annual bonus, as VC-backed companies are much less likely to grant annual bonuses.

Likelihood of Annual Bonus Based on Company Type
$\square$ Annual Bonus $\quad$ No Annual Bonus


If Offered, Average Annual Bonus as a Percentage of Base Salary, by Title
$\square$ Average Annual Bonus \% $\quad$ Standard Deviation


## Leadership, Company Type, and Signing Bonus Likelihood

There is no discernable difference in the likelihood of receiving a signing bonus based on whether you are in a leadership role or not.

Private equity is the most likely to give a signing bonus, followed closely by public companies.


[^7]Group Product Manager and Product Lead

Company Type and Signing Bonus Likelihood


## Perceived Fairness In Compensation

Most respondents (61\%) feel as though they are paid the right amount, while 5\% believe they are paid too much, and 31\% feel they are paid too little.

When comparing their total compensation with how fairly they believe product professionals are compensated, those paid more total compensation believe they are compensated fairly for most, but not all, roles.

Total Compensation and Answers to the Question:
"How Fairly Do You Believe You Are Compensated?"


# Benefits, PTO, and Gender 



Trends, Offerings, and Correlations

## PTO Policies and Days Used

On average, respondents with unlimited time off policies take the same amount of time off as those with 25 or more days of allotted vacation time. Keep in mind that all accruing policies (not unlimited) must be paid out to the employee upon departure.

We also noted here that most people do not utilize all PTO days offered to them.

PTO Policies of
Respondents' Companies


- 25-30
- 20-24
-15-19
- 10-14
- Less than 5
- Unlimited PTO

PTO Policy vs PTO Days Used in Last 12 Months


## Frequency of Benefit Offering

## If offered:

Average weeks of maternity leave: 13.4
Average weeks of paternity leave: 10.6
Please note that a large number of our respondents were not aware of their company's parental leave policy.

It is very uncommon to not be offered dental, health, vision, or some variation of a 401 k . Only $5 \%$ of respondents were not offered a 401 k of some kind.


Percent of Respondents Whose Company Offers the Following Benefits


## Gender Distribution Across Job Titles, Including Leadership




[^8]
## Gender and Pay Disparity: Median Total Compensation

We have not seen a year-over-year decreasing trend in the gender pay gap, but we do see many roles where those who identify as women make the same amount (or more) as those who identify as men.

How much total compensation do women make compared to men in Sample Size 2024?

| 2024? |  | $83 \%$ |
| :--- | :---: | :---: |
| VP of Product | $98 \%$ | 19 |
| Head of Product | $106 \%$ | 31 |
| Director of Product | $127 \%$ | 10 |
| Principal Product Manager | $83 \%$ | 10 |
| Product Lead / Lead PM | $86 \%$ | 19 |
| Group Product Manager | $87 \%$ | 12 |
| Staff Product Manager | $99 \%$ | 71 |
| Senior Product Manager | $102 \%$ | 7 |
| Associate PM | $90 \%$ | 7 |
| Product Manager | $106 \%$ |  |
| Product Owner |  |  |

Cents on the Dollar Year Over Year (How Much a Woman Is Paid for Every Dollar a Man is Paid in the Same Role)


How to read: In 2021, a female Director of Product made 90 cents for every $\$ 1$ made by a male Director of Product. Looking at 2022, there was a $\$ 0.07$ increase in Cents on the Dollar pay for female Directors of Product, as they then made $\$ 0.97$ for every $\$ 1$ made by a male in the same role.

# Layoffs + Resignation 



Layoffs, Job Searches, and
Resignation

## Layoffs

Has Your Company Experienced Layoffs

Of those who responded to our survey, 20.4\% have been personally laid off in the last 12 months.

Those is leadership roles are slightly more likely to have been laid off in the last 12 months (24\%) versus those in non-leadership roles (19\%).

According to our respondents, pre-seed to Series B venture capital-backed companies have seen the biggest layoffs and are the most likely to have had layoffs of some kind.


## The Job Search

Layoffs, and the resulting job search, has been an especially large area of focus and concern for our community in the last year.
$54 \%$ of those currently employed are at least casually looking for a new role.

According to our respondents, companies are paying the same or less for roles today compared to 12 months ago.

Who Is Currently Seeking a New Role?


Perceived Role Pay Comparison, Pre-2023 and Now: In Looking for a New Role, Companies Are...

■ Paying LESS for the same role compared to before 2023
■ Paying THE SAME for the same role compared to before 2023

- Paying MORE for the same role compared to before 2023



## Why Are People Leaving Jobs?

While we saw a wide range of reasons, this response does a good job of explaining why our community members choose to leave jobs:
"The company refused to pivot when it seemed like every signal was screaming at them to do so (customer feedback, inability to grow stickiness, theatrics and stunts to keep the company relevant). They were also unwilling to look past the vanity metrics that made a weak case for NOT pivoting. Unhealthy mix of wanting to be product led, not upholding good product principles, very little learning practices in place, and to top it all off, the pay was well below industry standard for both my role and across other roles."
An overarching view of reasons for leaving jobs is shown to the right.

How Prevelant is Resignation Over the Last 12 Months?


- Have Not Resigned
- Have Resigned

Main Reason for Leaving Jobs


# Remote Work and Education 



Remote Preferences and Impact of Education

## Resignation and Return to Office

In 2022, $52 \%$ of respondents would probably or definitely quit if asked to return to office full time.

In 2023, we saw a change, where it was more likely people would quit, and much less likely they would not quit, if asked to return to office.

In 2024, we've seen a trend closer to 2022, which people slightly less likely to quit if asked to return in office.

| \% of Respondents Response If <br> Asked to Return to Office Full Time | 2022 | 2023 | 2024 |
| :--- | :--- | :--- | :--- |
| Probably or Definitely Quit/Find a <br> New Job | $52 \%$ | $60 \%$ | $56.6 \%$ |
| Probably or Definitely NOT <br> Quit/Find a New Job | $30 \%$ | $18.2 \%$ | $21.3 \%$ |

## Education's Impact On Product Careers

Our community members with Master's overall believe that their degree has positively impacted their product careers. $45 \%$ of those with MBAs feel their degree has vastly positively impacted their product careers.

Other Master's degrees that our community members noted have had vastly positive impacts on their product careers include: Master's in computer science, healthcare leadership, industrial design, information management/science, business analytics, and more.

Highest Level of Education Completed
$1 \%{ }^{1 \%}$

■ Some college coursework
completed
■ Bachelor (4-year)

■ Masters

■ PhD/doctorate

## Has Your Master's Degree Had an Impact on Your Product Career?



Survey question design, data analysis, visualization creation, findings summaries, and survey analysis design by:

## Allegra Clark (Bishop)

Thank you as always to the many members of Colorado Product for sharing with us so we can provide this resource to the community.

Thank you also to this year's sponsor, Focused Labs!
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5ర్రి) Focused Labs


[^0]:    Please note that equity in terms of grants, options and otherwise is highly variable across industries, company types, and various other factors, this is simply reporting based on our

[^1]:    Grants + Annual Bonus (No Signing Bonus)

[^2]:    Grants Only (No Annual Bonus or Signing Bonus)

[^3]:    Grants + Annual Bonus (No Signing Bonus)

[^4]:    These total compensation package types did not have a large enough sample size to report on

[^5]:    Grants, Annual Bonus, Signing Bonus

[^6]:    Grants Only (No Annual Bonus or Signing Bonus)
    Signing Bonus Only (No Grants or Annual Bonus)

[^7]:    Leadership roles include: CPO, VP of Product, Director of Product, Head of Product,

[^8]:    Leadership: CPO, VP of Product, Director of Product, Head of Product, Group Product Manager and Product Lead

